

# Practical Applications To Bridging The Learning-Doing Gap Transcript Summary

## Summary

- Bridging the learning doing gap in workplace training. <u>0:00</u>
  - Shannon Tipton asks the chat for their favorite Thanksgiving side dishes, receiving responses such as green bean casserole, sweet potatoes, and cranberry raspberry sauce.
  - Shannon clarifies the difference between stuffing and dressing, using the term "dressing" for the mixture outside of the bird, and "stuffing" for the mixture inside the bird.
  - Shannon Tipton discusses the learning doing gap and its causes, focusing on feedback loops and learning reinforcement for work-specific training.
- Management development and follow-up for sales team. <u>5:07</u>
  - Management development training success hinges on supervisor involvement.
  - Management should follow up with salespeople after class with specific behaviors to look for.
- Training program for salespeople with accountability measures. 8:36

- Jennifer shared an effective strategy for follow-up after a training session: have attendees send an email to their managers with one action they plan to take forward.
- Shannon and Speaker 2 resonated with this idea and appreciated Jennifer's contribution.
- Speaker 2 suggests managers should accompany salespeople on calls to observe and provide feedback (10:37).
- Shannon Tipton agrees, adding that managers should have a monthly call to discuss changes they've seen in their teams (11:23).

#### Training program design and risk management. <u>14:04</u>

- Shannon Tipton and Jason discuss the importance of leadership support and time for training to be effective.
- Shannon emphasizes the need to include a risk-reward analysis in training documents to outline potential consequences of not following through with the training.
- Shannon Tipton highlights the importance of setting clear expectations and objectives for training programs, and Lilianne agrees and adds that incorporating a risk-reward framework can help make training more transferable.

#### Leadership, culture, and learning in an organization. <u>19:43</u>

- Erica recognizes the importance of leaders' role in facilitating learning and provides feedback, but faces resistance from Jason and others.
- Erica and Shannon discuss the importance of articulating risks and rewards in a new methodology to clients.

### • Implementing a micro-learning approach in the workplace. 23:55

- Mia created a microlearning series called "Google Whisper Course" to educate managers on modern workplace learning culture.
- The course consisted of four sessions, with survey questions and open-ended prompts to gather feedback and input from managers.

#### • Creating a learning culture through drip campaigns. <u>27:18</u>

- Shannon Tipton discusses the effectiveness of a training program she designed, with 60-70% of participants completing all four sessions.
- Shannon Tipton and others discuss level setting the definition of a learning culture and bridging lessons to application in an organization.

#### • Implementing a virtual training program with pre-work. 31:07

- Lilianne structures sales training program with pre-work to improve participation and engagement.
- Pre-work for training programs and its impact on knowledge exchange.

#### 32:57

- Jennifer emphasizes the importance of setting clear expectations for pre-work, citing the risk of confusion or frustration if the connection between pre-work and program content is not clear.
- Shannon Tipton follows up by asking how pre-work can be linked to the exchange of knowledge after the program, highlighting the need to establish a clear connection between the two.

#### • Improving training effectiveness through pre-work and accountability. 35:18

- Beth suggests using a small group discussion or questionnaire to gather information before a class, then connecting the narrative after the class to see improvement.
- Shannon agrees and adds that creating a narrative before and after the class can help illustrate the change, and incorporating stories can make it more engaging.
- Shannon Tipton and Lilianne discuss the importance of linking pre-work and post-work activities in sales training, with Lilianne sharing an example of creating a job aid for sales representatives to use in their day-to-day work.
- Denise uses cohort groups with accountability to help reinforce learning and encourage continued use of new sales techniques, as discussed in the chat.
- Implementing accountability in leadership development cohorts. 39:58

- Denise emphasizes accountability in cohort groups for cross-functional learning and collaboration.
- Shannon Tipton and Speaker 8 discussed the importance of accountability in learning and how it can be reframed as a positive aspect of business vocabulary.
- Speaker 8 shared their experience of introducing accountability to an organization, which initially faced challenges but improved over time with consistent effort.

#### KPIs, training, and organizational improvement. <u>45:16</u>

- Shannon Tipton and Jason discuss the importance of connecting KPIs to business goals in accountability groups.
- Shannon Tipton discusses the importance of setting realistic goals and measuring progress in a village-like approach, using the coffee chat as an example.
- Shannon shares her experience of growing the registrations for the chat from 2-5 to 70 people over three years, with a third of attendees actually showing up.

#### Applying learning in the workplace. <u>50:29</u>

- Shannon Tipton emphasizes the importance of thoughtfulness when introducing new ideas to a group, considering factors like helpfulness, usefulness, and timing.
- Lilianne raises the challenge of competing with noise and time, and the need to prioritize feedback and accountability in group efforts.
- Shannon Tipton encourages attendees to sign up for upcoming coffee chats, including a gift exchange for trainers and a holiday get-together with book giveaways.
- Lilianne expresses gratitude for the opportunity to connect with like-minded learning and development professionals, acknowledging the importance of community and support in their work.
- Shannon Tipton is excited about upcoming workshops and intensives in 2024, including one on generative AI with myRA.

0	Shannon encourages listeners to join the learning rebels community for discounts on events and access to resources.